The "Equality Initial Challenge"

| Name: Mardy Park Resource | Centre review and redesign | Please give a brief description of | of what you are aiming to do. |
|----------------------------------------------------|----------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------|
| Service area: Direct Care Date completed:24.03.16 | | The review of North Monmouthshire's Integrated Services hub to ensure clarity of strategic direction, consistency with other hub areas and review of current service delivery from the site. | |
| Protected characteristic | Potential Negative impact | Potential Neutral impact | Potential Positive Impact |
| | Please give details | Please give details | Please give details |
| Age | | | Increased access for older people to the hub. |
| | | | Greater range of services for older people to improve choice and control. |
| Disability | | | As above |
| Marriage + Civil Partnership | | Not affected | |
| Pregnancy and maternity | | Not affected | |
| Race | | Not affected | |
| Religion or Belief | | Not affected | |
| Sex (was Gender) | | | The re-organisation of services will result in redundancies. As the vast majority of employees are women this will disproportionately affect women. |
| Sexual Orientation | | Not affected | |

| Transgender | Not affected | |
|----------------|--------------|-----------------------------------------------------------------------------------------------------|
| Welsh Language | | Improved information made available at the site will be in welsh language format wherever possible. |

| Please give details about any potential negative Impacts. | How do you propose to MITIGATE these negative impacts |
|------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| The re-organisation will result in a number of redundancies for current team members. | We have invited members of the current team to express an interest in being considered for redundancy. Of the eight people who will be lost from the organisation, seven have elected to be considered for redundancy. We have created a new post of contracted relief using absence cover budgets to minimise the number of redundancies. |
| | > |
| > | > |
| | > |

Signed Colin Richings

Dated: 24.03.16

Designation: Implementation Lead

EQUALITY IMPACT ASSESSMENT FORM

| What are you impact assessing | Service area |
|---------------------------------------------------------------------------------|--------------------------------------|
| The proposals set out in the report on the review of Mardy Park Resource Centre | Social Care and Health / Direct Care |
| Policy author / service lead | Name of assessor and date |
| Colin Richings | Colin Richings, 24.03.16 |

1. What are you proposing to do?

Implement the recommendations falling out of the review of Mardy Park Resource Centre. Specifically:

- Restructure to the staffing team to create greater flexibility, a hands-on approach to leadership and ensure that resources are proportionate to the services at the centre and the outcomes achieved.
- Introduce new models of support to create more flexibility, improve service focus and create more choice and control for the people receiving our services.
- Establish a community café and other resources for the local community to support them to stay well, receive support and the opportunity to contribute themselves.
- Consolidate residential services (in response to current demand and in the context of new models of support) to one wing at the centre.

2. Are your proposals going to affect any people or groups of people with protected characteristics in a **negative** way? If **YES** please tick appropriate boxes below.

| Age | Race | |
|-------------------------------|--------------------|---|
| Disability | Religion or Belief | |
| Gender reassignment | Sex | Υ |
| Marriage or civil partnership | Sexual Orientation | |
| Pregnancy and maternity | Welsh Language | |

3. Please give details of the negative impact

The reorganization of the staffing at Mardy Park is in the context of a pre-dominantly female workforce. Resultant job losses will therefore affect proportionately more women.

4. Did you take any actions to mitigate your proposal? Please give details below including any consultation or engagement.

The review at Mardy Park has involved extensive consultation with the staff teams. We will adopt the protection of employment policy and hold any vacancies to give the greatest opportunity for re-deployment. However, staff will be invited to express an interest in voluntary redundancy.

The review at Mardy Park has involved extensive consultation with the local community which included two consultation days with in excess of 600 people attending over the two days.

| 5. | Please list the data that has been used to develop this proposal? eg Household survey data, Welsh Govt data, ONS data, MCC service user data, Staff personnel data etc |
|-----|------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| | Questionnaires, ideas trees and suggestions taken at the above consultation days. |
| | Extensive consultation via 1:1 meetings and group meetings with staff working at the centre. |
| | Extensive consultation with partner agencies and with the 3 rd sector and the voluntary sector |
| | |
| Sig | nedDated24.03.16 |

The "Sustainability Challenge"

| Name of the Officer complet challenge" | ing "the Sustainability | Please give a brief description of the service reconfiguration | he aims proposed policy or |
|---------------------------------------------------------------|-------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------|
| Colin Richings – Implementation Lead | | hands-on approach to leaders proportionate to the services achieved. Introduce new models of sup- improve service focus and cre the people receiving our serv Establish a community café a community to support them to the opportunity to contribute t Consolidate residential service | eate more choice and control for ices. and other resources for the local o stay well, receive support and |
| Name of the Division or service area | | Date "Challenge" form completed | |
| Mardy Park Resource Centre, Direct Care, Social Care & Health | | 24.03.16 | |
| Aspect of sustainability | Negative impact | Neutral impact | Positive Impact |
| affected | Please give details | Please give details | Please give details |
| PEOPLE | | | Better access to support, information and council resources |

| Ensure that more people have access to healthy food | | Introduction of community café using locally sources and grown produce wherever possible |
|-------------------------------------------------------------|--------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Improve housing quality and provision | Not affected | |
| Reduce ill health and improve healthcare provision | | Significant improvement to care pathways, access to support and a more targeted approach will improve access, quality and speed of response. Co-location of health based |
| | | services and future development of other health services at the centre |
| Promote independence | | Improved range of intermediate care services for all people in need of short term support. An approach to staying well is coproduced with the local community based on partnership and contribution. |
| Encourage community participation/action and voluntary work | | At the core of the developments is improved access to council resources. The proposals include a community café and a venue already for numerous local support groups. Recently appointed volunteer coordinator has improved |

| | | opportunities for people to contribute. |
|----------------------------------------------------------------|--------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Targets socially excluded | | As above. Focus of volunteering is to target people who are isolated. Services will also develop to have an increased focus on community outreach. |
| Help reduce crime and fear of crime | Not affected | |
| Improve access to education and training | | As part of the development of support for people with dementia, training specifically for families is currently being written and will be delivered from Mardy Park. |
| Have a positive impact on people and places in other countries | Not affected | |
| PLANET | | |
| Reduce, reuse and recycle waste and water | | External developments and new |
| Reduce carbon dioxide emissions | | community growing schemes have already progressed and these through various projects will support |
| Prevent or reduce pollution of the air, land and water | | each of these elements |

| Protect or enhance visual appearance of environment PROFIT Protect local shops and services Link local production with local consumption Improve environmental awareness of local business to advertise and have 'pop-up' shops at the centre Link local production with local consumption Improve environmental awareness of local business to advertise and have 'pop-up' shops at the centre Increase employment for local people Preserve and enhance local identity and culture Consider ethical purchasing issues, such as Fairtrade, sustainable timber (FSC logo) etc Increase and improve access to leisure, recreation Via the café, improved information and by adopting a joint approach | Protect or enhance wildlife | | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------|---------------------------|--------------|------------------------------------|
| Protect or enhance visual appearance of environment PROFIT Protect local shops and services Link local production with local consumption Improve environmental awareness of local business to advertise and have 'pop-up' shops at the centre Link local production with local consumption Improve environmental awareness of local business to advertise and have 'pop-up' shops at the centre Increase employment for local business to advertise and have 'pop-up' shops at the centre Increase employment for local people Preserve and enhance local identity and culture Consider ethical purchasing issues, such as Fairtrade, sustainable timber (FSC logo) etc Increase and improve Via the café, improved information | habitats (e.g. trees, | | | |
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| access to leisure, recreation and by adopting a joint approach | Increase and improve | | | Via the café, improved information |
| | access to leisure, recreation | | | and by adopting a joint approach |
| or cultural facilities | or cultural facilities | | | |

| | with other centres in the Bryn-y- |
|--|-----------------------------------|
| | cwm area to share information |
| | |

| What are the potential negative Impacts | Ideas as to how we can look to MITIGATE the negative impacts (include any reasonable adjustments) |
|-------------------------------------------|---------------------------------------------------------------------------------------------------|
| > Redundancies as a result of the changes | > By holding all vacancies within the direct care in the north. |
| > | > |
| > | > |
| > | > |

The next steps

• If you have assessed the proposal/s as having a **positive impact please give full details** below

Proposals are detailed in the full review report. If given approval a steering group will be established with a number of work streams will be established with representation from all stakeholders.

• If you have assessed the proposal/s as having a **Negative Impact** could you please provide us with details of what you propose to do to mitigate the negative impact:

As stated above, we will hold any vacancies to give the greatest opportunity for re-deployment. However, staff have been invited to express an interest in voluntary redundancy. This can be a positive choice for some in terms of nearness to retirement.

Signed Colin Richings

Dated 24.03.16